

Financial Statements
For the Year Ended September 30, 2020

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Independent Auditor's Report

To the Board of Directors Girl Scouts of Western Washington Seattle, Washington

We have audited the accompanying financial statements of Girl Scouts of Western Washington (the Organization) which comprise the statement of financial position as of September 30, 2020, and the related statements of activities, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



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Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Organization as of September 30, 2020, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited the Organization's 2019 financial statements, and our report dated March 10, 2020, expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended September 30, 2019, is consistent, in all material respects, with the audited financial statements from which it has been derived.

Certified Public Accountants March 19, 2021

Clark Nuber PS

Statement of Financial Position September 30, 2020 (With Comparative Totals for September 30, 2019)

	2020	2019
Assets		2019
Current Assets: Cash and cash equivalents	\$ 1,781,461	\$ 121,057
Short-term investments (Note 3)	186,506	264,549
Accounts and grants receivable	130,882	132,237
Pledges receivable, current (Note 2)	168,143	72,245
Inventory of Girl Scout merchandise	462,611	467,787
Prepaid expenses	417,647	129,030
Total Current Assets	3,147,250	1,186,905
Long-term investments (Note 3)	6,020,196	7,336,360
Pledges receivable, long-term portion (Note 2)	120,466	
Property, buildings and equipment, net (Note 5)	9,360,913	11,366,285
Property held for sale (Note 1)	2,757,005	2,930,751
Beneficial interests in perpetual trusts (Note 6)	157,280	149,945
Total Assets	\$ 21,563,110	\$ 22,970,246
Liabilities and Net Assets		
Current Liabilities:		
Accounts payable	\$ 117,423	\$ 355,901
Accrued expenses	688,010	663,933
Unearned revenue	350	39,444
Line of credit (Note 9)		2,600,000
Current portion of obligations under capital leases (Note 10)	114,216	190,327
Current portion of forgivable loan (Note 8)	1,462,683	
Current portion of long-term obligations on property held for sale (Notes 1 and 8)		65,319
	2 202 602	
Total Current Liabilities	2,382,682	3,914,924
Deferred rent obligation	224,329	199,196
Obligations under capital leases, less current portion (Note 10)	327,480	121,730
Long-term obligation of forgivable loan (Note 8)	908,017	
Long-term obligations on property held for sale, less current portion (Notes 1 and 8)		2,255,321
Total Liabilities	3,842,508	6,491,171
	3,042,300	0,431,171
Net Assets:		<u></u>
Net assets without donor restrictions (Note 12)	15,841,802	15,062,742
Net assets with donor restrictions (Note 13)	1,878,800	1,416,333
Total Net Assets	17,720,602	16,479,075
Total Liabilities and Net Assets	\$ 21,563,110	\$ 22,970,246
See accompanying notes.		

Statement of Activities For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Public Support:	Without Donor Restrictions	With Donor Restrictions	2020 Total	2019 Total
Contributions	\$ 671,206	\$ 649,400	\$ 1,320,606	\$ 1,351,438
Special events (Note 1)	299,508	136,216	435,724	610,077
In-kind donations (Note 1)	181,568	,	181,568	98,694
, ,			,	
Total Public Support	1,152,282	785,616	1,937,898	2,060,209
Program Service and Other Revenue:				
Cookie and other food product sales,				
less direct costs of \$5,180,042				
(2019 - \$4,933,217)	16,964,203	49,257	17,013,460	16,795,213
Program service fees, net	120,996	,	120,996	1,493,032
Sale of Girl Scout merchandise,				_, .55,652
less cost of sales \$342,458				
(2019 - \$678,902)	206,998		206,998	293,654
Interest and dividends, net of fees (Note 3)	101,238	18,452	119,690	155,679
Investment gain (Note 3)	445,288	26,908	472,196	87,859
Change in value of split interest agreements	443,200	7,335	7,335	(5,934)
Forest thinning and oyster harvest revenue, net	87,707	7,333	87,707	66,967
Rental and service income	(6,444)		(6,444)	124,616
Miscellaneous	429,536	73,476	503,012	151,442
Gain on sale of property and equipment	1,781,492	73,470	1,781,492	131,442
dain on sale of property and equipment	1,761,432		1,761,432	
Total Program Service				
and Other Revenue	20,131,014	175,428	20,306,442	19,162,528
		270,120	_0,000,11_	
Net assets released from restriction	498,577	(498,577)		
Total Public Support, Program				
Service and Other Revenue	21,781,873	462,467	22,244,340	21,222,737
Service and Other Revenue	21,701,073	402,407	22,244,340	21,222,737
Expenses:				
Program services	16,936,150		16,936,150	19,953,723
Management and general	2,734,855		2,734,855	2,694,848
Fundraising	1,331,808		1,331,808	1,335,316
Total Expenses	21,002,813		21,002,813	23,983,887
Total Change in Net Assets	779,060	462,467	1,241,527	(2,761,150)
Net assets, beginning of year	15,062,742	1,416,333	16,479,075	19,240,225
Net Assets, End of Year	\$ 15,841,802	\$ 1,878,800	\$ 17,720,602	\$ 16,479,075

Statement of Functional Expenses For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

			Supporting Services	;		
	Total Girl Program	Management and General	Fundraising	Total	2020 Total Expenses	2019 Total Expenses
Salaries and wages	\$ 6,419,733	\$ 1,094,768	\$ 757,105	\$ 1,851,873	\$ 8,271,606	\$ 9,708,652
Employee benefits	1,694,098	369,398	100,124	469,522	2,163,620	1,974,306
Payroll taxes	548,175	327,560	57,646	385,206	933,381	956,264
	8,662,006	1,791,726	914,875	2,706,601	11,368,607	12,639,222
Troop product sales costs	3,341,355				3,341,355	3,429,952
Supplies	1,013,318	20,015	11,941	31,956	1,045,274	1,784,827
Professional fees	294,609	529,332	199,904	729,236	1,023,845	1,176,873
Occupancy	1,271,973	15,769	7,000	22,769	1,294,742	1,155,250
Travel and conferences	113,721	29,356	7,688	37,044	150,765	477,083
Insurance	200,436	81,515	272	81,787	282,223	281,163
Interest	43,474	79,681		79,681	123,155	255,923
Printing and advertising	193,203	3,000	23,460	26,460	219,663	210,084
Equipment purchase, rental and maintenance	232,317	16,988	10,879	27,867	260,184	455,822
Financial assistance	253,245	1,197	1,499	2,696	255,941	316,000
Telecommunications	281,901	4,228	1,363	5,591	287,492	259,842
Miscellaneous	240,169	70,735	125,533	196,268	436,437	568,082
	16,141,727	2,643,542	1,304,414	3,947,956	20,089,683	23,010,123
Depreciation	794,423	91,313	27,394	118,707	913,130	973,764
Total Expenses	16,936,150	2,734,855	1,331,808	4,066,663	21,002,813	23,983,887
Plus expenses netted with revenues on the statement of activities- Cost of cookie and other food product sales	5,180,042				5,180,042	4,933,217
Cost of merchandise sales	342,458				342,458	678,902
Total Functional Expenses 2020	\$ 22,458,650	\$ 2,734,855	\$ 1,331,808	\$ 4,066,663	\$ 26,525,313	
Total Functional Expenses 2019	\$ 25,565,842	\$ 2,694,848	\$ 1,335,316	\$ 4,030,164		\$ 29,596,006

See accompanying notes.

Statement of Cash Flows For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

		2020		2019
Cash Flows From Operating Activities:	,	4 244 527	4	(2.764.450)
Change in net assets	\$	1,241,527	\$	(2,761,150)
Adjustments to reconcile change in net assets to net cash used by operating activities-				
Depreciation		913,130		973,764
Bond issuance costs amortization		14,009		6,004
(Gain) loss on sale of property, buildings and equipment		(1,781,492)		71,655
Unrealized gain on investments		(89,824)		(54,389)
Change in value of charitable trust agreement		(7,335)		5,934
Contributions restricted for long-term purposes		(22,471)		(156,325)
Deferred rent obligation		25,133		39,085
Changes in assets and liabilities:		-,		,
Accounts and grants receivable		1,355		(10,773)
Pledges receivable		(216,364)		2,134
Inventory of Girl Scout merchandise		5,176		(94,262)
Prepaid expenses		(288,617)		(9,327)
Accounts payable and accrued expenses		(214,401)		141,004
Unearned revenue		(39,094)		(8,863)
Net Cash Used By Operating Activities		(459,268)		(1,855,509)
Cash Flows From Investing Activities:				
Purchases of property, buildings and equipment		(1,368,957)		(526,038)
Purchases of investments		(764,526)		(2,848,280)
Proceeds from the sale of asset held for sale		4,693,436		
Proceeds from the sale of investments		2,248,557		4,515,797
Net Cash Provided by Investing Activities		4,808,510		1,141,479
Cash Flows From Financing Activities:				
Payments on long-term obligations		(2,334,649)		(63,094)
Principal payments on obligations under capital leases		(147,360)		(173,454)
Net payments on line of credit		(2,600,000)		70,000
Proceeds from forgivable loan		2,370,700		
Proceeds from contributions restricted for long-term purposes		22,471		156,325
Net Cash Used by Financing Activities		(2,688,838)		(10,223)
Change in Cash and Cash Equivalents		1,660,404		(724,253)
Cash and cash equivalents, beginning of year		121,057		845,310
Cash and Cash Equivalents, End of Year	\$	1,781,461	\$	121,057
Noncash Investing and Financing Activities:				
Acquisition of long-term assets through capital lease	\$	276,999	\$	-
Supplementary Cash Flow Information:				
Cash paid for interest	\$	109,146	\$	249,919
See accompanying notes.				
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Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 1 - Organization and Significant Accounting Policies

Organization - Girl Scouts of Western Washington (the Organization) is a Washington not-for-profit corporation which resulted from the merger of Girl Scouts - Totem Council and Girl Scouts - Pacific Peaks on October 1, 2007.

Mission - Girl Scouting builds girls of courage, confidence and character who make the world a better place. Grounded in the Girl Scout Promise and Law, Girl Scouting is an experiential and cooperative education program that promotes girls' personal growth and leadership development. Partnering with caring adults, girls design fun and challenging activities that empower them and raise their voices within a local, national and global sisterhood.

Basis of Presentation - The Organization's financial statements have been prepared on the accrual basis of accounting. The Organization classifies net assets, revenues, gains and losses based on the existence or absence of donor-imposed restrictions. Accordingly, net assets are reported as follows:

<u>Net Assets Without Donor Restrictions</u> - Net assets that are not subject to donor-imposed stipulations. This category of net assets also includes certain net assets designated by the Board of Directors. The Board has the right to spend such net assets at any time.

<u>Net Assets With Donor Restrictions</u> - Net assets subject to donor-imposed stipulations that will be met either by actions of the Organization or the passage of time, or net assets subject to donor-imposed stipulations that will be maintained permanently by the Organization.

Cash Equivalents - Cash and cash equivalents represent checking, savings and money market accounts held at various regional financial institutions.

Troop Bank Accounts - Girl Scout troops establish bank accounts under the Organization's tax identification number. All troop funds are maintained for the benefit of the girls within the respective troop. These funds are not under the control of the Organization and have not been included in the accompanying financial statements. However, the Organization has established procedures and oversight protocols to ensure that funds are used appropriately. If a troop becomes inactive, any funds remaining in the account are surrendered to the Organization. The funds are then used to provide financial aid to girls in the region in which the troop existed. Management has estimated troop funds totaled approximately \$5,000,000 and \$3,500,000 at September 30, 2020 and 2019, respectively (unaudited).

Federal Income Taxes - The Internal Revenue Service (IRS) has recognized the Organization as exempt from federal income taxes under provisions of Section 501(a) of the Internal Revenue Code as an entity described in Section 501(c)(3) and not as a private foundation. The Organization files income tax returns with the U.S. government.

Bond Issuance Costs - Bond issuance costs are recorded as a deduction to the related debt liability on the statement of financial position. Bond issuance costs are amortized over the term of the applicable debt using the straight-line method. Accounting principles generally accepted in the United States of America (U.S. GAAP) require that the effective yield method be used to amortize bond issuance costs; however, the effect of using the straight-line method is not materially different from the results that would have been obtained under the effective yield method. Amortization of bond issuance costs are included as a component of interest expense on the statement of functional expenses.

Investments - Investments with readily determinable market values are stated at fair value based on quoted market prices. Unrealized and realized gains and losses on these investments are reported in the statement of activities.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 1 - Continued

Inventory - Inventory consists of Girl Scouts merchandise and is stated at the lower of cost (first-in, first-out) or market.

Pledges and Grants Receivable - Unconditional promises to give that are expected to be collected within one year are recorded at net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of their estimated future cash flows. The discounts on these amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received. Amortization of the discounts is included in revenue and support. Conditional promises to give are recognized when the conditions on which they depend are substantially met. Pledges receivable are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts through a charge to change in net assets and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are determined to be uncollectible are written off through a charge to the valuation allowance and a credit to pledges receivable.

Capitalization and Depreciation - Purchased land, buildings and equipment are recorded at cost, and those received by donations are capitalized at their estimated fair values on the date received. Property and equipment with an original cost of \$10,000 or greater are capitalized. Depreciation is accounted for on a straight-line method based upon estimated useful lives of the assets ranging from 10 to 40 years for buildings and 5 to 10 years for equipment. Tenant improvements are depreciated over the shorter of the useful life or the lease term.

Property Held for Sale - Property held for sale at September 30, 2020 consisted of the Organization's DuPont location, which is reported at its carrying value. Property held for sale at September 30, 2019 consisted of the Organization's Bellevue location, which was sold during the year ended September 30, 2020.

Unearned Revenue - Income from camp and program fees is deferred and recognized during the period to which the fees relate.

Deferred Rent Obligation - The Organization has entered into a facility lease which contains provisions for future rent increases and rent holidays. In accordance with U.S. GAAP, the Organization records monthly rent expense equal to the total of the payments due over the lease term, divided by the number of months of the lease term. The difference between the straight-line rent expense recorded and the amount paid in rent payments is credited or charged to deferred rent obligation in the accompanying statement of financial position.

Contributions - Contributions, which include unconditional promises to give (pledges), are recognized as revenue in the period received.

Donated Goods and Services - Total donated goods and services for the years ended September 30 are as follows:

	 2020	 2019
Donated services Donated goods Office space	\$ 144,474 86,100	\$ 115,102 109,195 1,200
Total Donated Goods and Services	\$ 230,574	\$ 225,497

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 1 - Continued

Donated goods and services are presented on the statement of activities for the years ended September 30 as follows:

In-kind donations		
Special events \$	49,006 181,568	\$ 126,803 98,694

These amounts are included in in-kind donations on the accompanying statement of activities. They meet the requirements for recognition in the financial statements and were recorded at their fair value at the date of donation. In addition, many individuals volunteer their time and perform a variety of tasks that assist the Organization which are not recognized in the accompanying financial statements because they do not meet the criteria for recognition under accounting principles generally accepted in the United States of America (U.S. GAAP).

Special Events - The Organization had fundraising events with gross revenues of \$435,724 and \$610,077 and expenses of \$114,029 and \$421,129 during the years ended September 30, 2020 and 2019, respectively. The revenues are included as special event revenue on the statement of activities and the expenses are included in the applicable categories on the statement of functional expenses. Included in gross revenue are \$49,006 and \$126,803 of in-kind goods for special events, for the years ended September 30, 2019 and 2018, respectively.

Concentration of Credit Risk - Financial instruments that potentially subject the Organization to concentrations of credit risk consist of cash balances, short and long-term investments and receivables. The Organization has established guidelines relative to diversification and maturities that seek to maintain safety and liquidity. The Organization has cash and investments that are in excess of the Federal Deposit Insurance Corporation and the Securities Investor Protection Corporation insurance amounts.

Approximately 69% and 60% of the pledges receivable balance is attributable to pledges made by one donor and two donors at September 30, 2020 and 2019, respectively.

Use of Estimates - The preparation of financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect amounts reported in the financial statements. Actual results could differ from those estimates.

Allocation of Functional Expenses - The costs of providing the various programs and other activities have been summarized on a functional basis in the statement of functional expenses. Accordingly, certain costs including staff related expenses, occupancy and depreciation have been allocated among the program and supporting services benefited. Staff related expenses are allocated by head count with the exception of retirement plan expenses. Occupancy expense is allocated based on percent of space used. Depreciation expense is allocated based on where the fixed asset is used.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 1 - Continued

Prior Year Summarized Information - The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with U.S. GAAP. Accordingly, such information should be read in conjunction with the financial statements for the Organization for the year ended September 30, 2019, from which the summarized information was derived.

Reclassifications - Certain accounts in the 2019 financial statements have been reclassified for comparative purposes to conform to the presentation of the 2020 financial statements. The reclassifications have no effect on the previously reported total assets, total liabilities, total net assets, or the change in net assets.

Subsequent Events - The Organization has evaluated subsequent events through March 19, 2021, the date on which the financial statements were available to be issued.

Note 2 - Pledges Receivable

Promises to give are recorded as contributions and are reported at net realizable value. The following is a schedule of pledges receivable at September 30:

	 2020	2019
Receivables expected in less than one year Receivables expected in one to five years	\$ 168,143 130,311	\$ 80,272
Less allowance for uncollectible promises to give	 (9,845)	 (8,027)
Total Pledges Receivable	\$ 288,609	\$ 72,245
Note 3 - Investments		
Investments consisted of the following as of September 30:		
	 2020	2019
Money market funds Government and corporate bonds Mutual funds	\$ 186,726 1,782,303 4,237,673	\$ 264,794 2,375,912 4,960,203
Total Investments	\$ 6,206,702	\$ 7,600,909

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 3 - Continued

Investments are presented on the statement of financial position as of September 30 as follows:

	 2020	 2019
Short-term investments Long-term investments	\$ 186,506 6,020,196	\$ 264,549 7,336,360
Total Investments	\$ 6,206,702	\$ 7,600,909
Investment return for the years ended September 30 was as follows:		
	 2020	 2019
Dividends and interest, net of fees (including from operating bank accounts) Net realized and unrealized gains	\$ 119,690 472,196	\$ 155,679 87,859
Total Investment Return	\$ 591,886	\$ 243,538

Note 4 - Fair Value Measurements

U.S. GAAP defines fair value, establishes a framework for measuring fair value in accordance with U.S. GAAP, and requires disclosures about fair value measurements. To increase consistency and comparability in fair value measurements, the guidance uses a fair value hierarchy that prioritizes the inputs to valuation approaches into three broad levels. The hierarchy gives the highest priority to quoted prices in active markets (Level 1) and the lowest priority to unobservable inputs (Level 3).

Valuation Techniques - Financial assets and liabilities valued using Level 1 inputs are based on unadjusted quoted market prices within active markets. Financial assets and liabilities valued using Level 2 inputs are based primarily on quoted prices for similar assets or liabilities in active or inactive markets. Financial assets and liabilities using Level 3 inputs were primarily valued using management's assumptions about the assumptions market participants would utilize in pricing the asset or liability. Valuation techniques utilized to determine fair value are consistently applied.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 4 - Continued

Following is a description of the valuation methodologies used for assets measured at fair value. There have been no changes in the methodologies used at September 30, 2020 or 2019.

Money Market Funds - Valued at cost plus accrued interest, which approximates fair value.

Corporate Bonds - Valued using bid valuations from similar instruments in actively traded markets.

<u>Mutual Funds</u> - Valued at quoted market prices in active markets, which represent the net asset value (NAV) of shares held by the Organization at year end.

<u>Beneficial Interests in Perpetual Trusts</u> - Valued at the Organization's share of the present value of estimated future cash flows based on the fair value of the underlying trust.

The valuation methodologies used by the Organization may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although management believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date

Fair Values Measured on a Recurring Basis - Fair values of assets measured on a recurring basis were as follows:

	Fair Value Measurements at September 30, 2020						
		Level 1		Level 2		Level 3	Total
Money market funds	\$	186,726	\$	_	\$	_	\$ 186,726
Corporate bonds	·	·		1,782,303	•		1,782,303
Mutual funds-							
Growth		234,045					234,045
Bond		1,034,698					1,034,698
Value		147,667					147,667
International		303,806					303,806
Blend		2,517,457					 2,517,457
Total mutual funds		4,237,673					 4,237,673
Total investments (Note 3)		4,424,399		1,782,303			6,206,702
Beneficial interests in perpetual trusts (Note 6)						157,280	157,280
Total Assets at Fair Value	\$	4,424,399	\$	1,782,303	\$	157,280	\$ 6,363,982

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 4 - Continued

Fair Value Measurements at September 30, 2019 Level 1 Level 2 Level 3 Total Money market funds \$ 264,794 \$ \$ 264,794 Corporate bonds 2,375,912 2,375,912 Mutual funds-Growth 625,450 625,450 Bond 1,033,498 1,033,498 Value 453,111 453,111 International 591,346 591,346 Blend 2,256,798 2,256,798 Total mutual funds 4,960,203 4,960,203 Total investments (Note 3) 5,224,997 2,375,912 7,600,909 Beneficial interests in perpetual trusts (Note 6) 149,945 149,945 **Total Assets at Fair Value** 5,224,997 2,375,912 149,945 7,750,854

The Level 3 investments are held in trust by third parties, do not have ongoing commitments, and have no redemption options. The Organization receives regular distributions of earnings per the trust agreement provisions (Note 6).

Note 5 - Property, Buildings and Equipment

Property, buildings and equipment consisted of the following at September 30:

	2020	2019
Land	\$ 2,304,882	\$ 3,053,231
Depreciable land improvements	1,423,502	1,310,076
Buildings and tenant improvements	15,211,035	17,751,899
Furniture and equipment	4,588,377	4,597,031
Construction in process	57,512	313,956
	23,585,308	27,026,193
Less accumulated depreciation	(14,224,395)	(15,659,908)
Total Business and Fautiness and	ć 0.300.013	ć 44.200.20E
Total Property and Equipment	\$ 9,360,913	\$ 11,366,285

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 6 - Beneficial Interests in Perpetual Trusts and Charitable Gift Annuity

Beneficial Interest in Perpetual Trust - The Organization is named as a 20% beneficiary in a perpetual trust held for the benefit of the Organization and other local nonprofit organizations. The trust, which is held in perpetuity, is administered by a third party and provides for earnings distributions on a regular basis to the Organization. This trust is recognized in the financial statements of the Organization at the fair value of the Organization's share as of the end of the reporting period. The Organization received \$7,017 and \$6,493 in earnings distributions from the trust during the years ended September 30, 2020 and 2019, respectively. The earnings are available for general operating purposes. The Organization's interest in the change in the trust value of \$7,335 and \$(5,934) were recognized in the statement of activities as activities with donor restrictions for the years ended September 30, 2020 and 2019, respectively.

The Organization is the recipient of distributions from a permanent Charitable Trust Fund which benefits five not-for-profit organizations in the Port Angeles area. Distributions are discretionary based on the yearly decisions of the trustees and thus no trust balance is included in these financial statements. The Organization received \$7,834 and \$11,278 in distributions for the years ended September 30, 2020 and 2019, respectively.

Charitable Gift Annuity - The Organization holds one charitable gift annuity from a donor, for the benefit of the Organization. The annuity liability is recorded at the present value of the periodic payments due, as estimated by the Organization. In the year the gift was received, the excess of the amount of the gift over the liability for the annuity payable was recorded as contribution income without donor restriction, in accordance with the stipulations of the donor. Annuity payable totaled \$9,528 at both September 30, 2020 and 2019, and is included with accrued expenses on the statement of financial position. Assets held in a segregated account for the gift annuity totaled \$9,377 and \$9,532 at September 30, 2020 and 2019 respectively, and are reported on the statement of financial position as part of the investments balance (Note 3).

Note 7 - Financial Assistance

In order to provide all girls with the opportunity to participate in Girl Scouts activities, the Organization provides financial assistance in the form of Girl Scouts event fees waived and the payment of troop dues and fees for third-party sponsored events. Total financial assistance for the years ended September 30 consisted of:

		2020	 2019
Fees waived Fees paid to others	\$	25,336 255,941	\$ 472,349 316,000
Total Financial Assistance	<u>\$</u>	281,277	\$ 788,349

Fees waived have been netted against program service fees revenue on the statement of activities. Fees paid to others are part of program services expenses.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 8 - Long-Term Obligations

Long-term obligations consist of the following at September 30:

	2020	 2019
Payment Protection Program forgivable loan in the original amount of \$2,370,700. Forgiveness may be applied for up to 10 months after the covered period on August 10, 2021, otherwise payments are due between then and the maturity date of April 23, 2022.	\$ 2,370,700	\$ -
Washington State Housing Finance Commission nonprofit revenue bond Series 2011, interest at 3.79%, monthly interest-only payments through June 1, 2012, interest and principal payments of \$12,844 monthly thereafter. Required to be paid in full on June 1, 2042. Collateralized by real property, owned by the Organization, located in Bellevue, Washington. The bonds were retired with the sale of the Bellevue property during the year ended September 30,		
2020.		 2,334,649
Total obligations	2,370,700	2,334,649
Less unamortized bond issuance costs Less current maturities	(1,462,683)	 (14,009) (65,319)
Total Long-Term Obligations	\$ 908,017	\$ 2,255,321

Paycheck Protection Program Loan - In response to the COVID-19 pandemic, the U.S. Congress passed the Coronavirus Aid, Relief, and Economic Securities Act (CARES Act). Included in the CARES Act was the Paycheck Protection Program (PPP) to provide loans to qualifying small businesses and not-for-profit organizations to cover certain eligible expenses. All or a portion of the PPP Loan may be forgiven if certain terms and conditions of the program are met. To complete the loan forgiveness process management must submit a loan forgiveness application to the lender and then the lender and the Small Business Administration (SBA) must review and approve the application. A risk exists that the lender or the SBA may reject some or all of the requested forgiveness amount during the review process, in which case the Organization will be required to repay the amount that is not forgiven. For the year ended September 30, 2020, management has concluded that the Organization has incurred the qualifying expenditures and will apply for forgiveness.

The following represents scheduled principal reductions for the PPP loan:

For the Year Ending September 30,

	 \$	2,370,700
2022		908,017
2021	\$	1,462,683

Total interest expense incurred was \$7,128 and \$90,996 for the years ended September 30, 2020 and 2019, respectively.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 9 - Line of Credit

The Organization renewed its revolving line of credit with a financial institution on December 21, 2018, with a limit amount of \$4,450,000. The line is payable monthly with principal originally due in full in December 21, 2019. Effective January 6, 2020, the line was renewed with a decreased limit of \$3,500,000. The line of credit is due on demand with no specified expiration date. Interest at prime less 0.75% (2.50% and 4.25% at September 30, 2020 and 2019, respectively) The outstanding draws on the line of credit at September 30, 2020 and 2019 totaled \$0 and \$2,600,000, respectively. The Organization must maintain a loan-to-value ratio of 65% as a restrictive covenant on the line of credit.

Note 10 - Leases

Operating Leases - The Organization leases certain land under a noncancelable operating lease with remaining terms in excess of one year expiring in 2024 and an annual base rent of \$1,890, subject to market-based increases every five years. Rental expense incurred under this long-term lease was \$1,890 for the years ended September 30, 2020 and 2019.

The Organization leases certain office spaces under noncancelable operating leases with remaining terms in excess of one year, the final of which expires in 2029. Monthly base rents range from \$11,000 to \$26,898 over the course of the leases. Rental expense incurred under operating leases and recognized on a straight-line basis over the life of the lease was \$754,179 and \$468,800 for the years ended September 30, 2020 and 2019, respectively.

Future minimum lease payments for operating leases are as follows:

For the Year Ending September 30,

2021	\$ 435,283
2022	447,186
2023	459,125
2024	470,160
2025	354,188
Thereafter	 1,196,436

The difference between straight-line rent expense as required by U.S. GAAP, and cash paid for rent during the years ended September 30, 2020 and 2019 was \$25,133 and \$39,086, respectively.

3,362,378

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 10 - Continued

Capital Leases - The Organization leases office equipment under noncancelable capital leases expiring in various years through 2025. The assets and liabilities under capital leases are initially recorded at the lower of the present value of the minimum lease payments or the fair value of the asset. The assets are amortized over their estimated useful lives. Amortization of assets under capital leases is included in depreciation expense. The total recorded cost of assets under capital leases is \$1,038,762 and \$1,128,769 and related accumulated depreciation is \$630,534 and \$850,643 at September 30, 2020 and 2019, respectively. Scheduled lease payments are as follows:

For the Year Ending September 30,

2021	\$	114,216
2022		107,420
2023		107,420
2024		107,420
2025		89,451
	<u></u>	
		525,927
Interest		(84,231)
D		444 606
Principal due on capital leases		441,696
Less current portion		(114,216)
Total Obligations Under Conital Lances Land Compant Position	*	227 400
Total Obligations Under Capital Leases, Less Current Portion	\$	327,480

Subsequent to year end, the Organization entered into another noncancelable capital lease for office equipment. The obligation under that lease is \$138,148.

Rent Receipts - The Organization entered into a noncancelable lease agreement with a tenant for the Monroe property. The lease commenced in July 2020 and expires in January 2021. The future minimum payments under this noncancelable sublease are in total \$12,600.

Note 11 - Retirement Plans

Pension Plan - The council participates in the National Girl Scout Council Retirement Plan (NGSCRP), a noncontributory defined benefit pension plan sponsored by Girl Scouts of the USA. The National Board of Girl Scouts of the USA voted to freeze the plan to new entrants and to freeze future benefit accruals for all current participants under the Plan effective July 31, 2010. The plan covers substantially all of the employees of various Girl Scout councils who were eligible to participate in the plan prior to the Plan freeze. Accrued and vested benefits prior to July 31, 2010 are based on years of service and salary levels.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 11 - Continued

Although net Plan assets grew during the year, net Plan assets available for Plan benefits continue to be less than the actuarial present value of accumulated Plan benefits as of January 1, 2020. Based on the April 18, 2014 conditional approval by the Internal Revenue Service (IRS), all existing amortization bases in the Plan's funding standard account as of January 1, 2013 were combined into one base and the resulting amortization period for that single base was extended to 10 years. Approval applies as long as at a minimum, beginning with the January 1, 2013 calendar year, \$30,000,000 is remitted. The \$30,000,000 calendar year minimum applies for each succeeding calendar year until the Plan is fully funded based upon the requirements of the Pension Protection Act of 2006 (PPA). In addition, on April 8, 2014, President Obama signed H.R. 4275 into law, a relief package unanimously passed by Congress that gives NGSCRP the flexibility to adopt the Pension Protection Act (PPA) funding requirements immediately or not at all. NGSCRP has elected to adopt this relief and not be subject to PPA. In September 2020, the National Board of Girl Scouts of the USA approved to lower the contributions from \$30 million for calendar years 2021 and 2022 to \$26 million starting in calendar year 2023 until the Plan is fully funded based upon the requirements of the Pension Protection Act of 2006 (PPA). Aggregate annual contributions made in fiscal years 2019 and 2020 were \$32.2 million and \$32.2 million, respectively. Aggregate contributions to be made in fiscal 2021 are expected to be \$32.2 million.

Contributions made by the Organization, to cover its allocated portion of the underfunded amount, are expensed by the Organization as paid. The total underfunded amount is recorded as a liability on the financial records of Girl Scouts of the USA. The Organization's contributions were \$608,076 for both the years September 30, 2020 and 2019.

403(b) Plan - The Organization adopted a 403(b) plan effective January 1, 2009 which allowed all eligible employees to set aside pre-tax earnings in their separate accounts. Effective October 1, 2014, the Organization amended the 403(b) plan allowing discretionary employer matching contributions for all employees 18 years and older. Matching contributions for the years ended September 30, 2020 and 2019 were \$91,866 and \$43,345, respectively.

Note 12 - Net Assets Without Donor Restrictions

Net assets without donor restrictions were available as follows at September 30:

	 2020	 2019
Board-designated funds-	 	 _
Patti Meyers program expansion	\$ 241,861	\$ 241,861
Total board designated funds	241,861	241,861
Undesignated funds-		
Net investment in property, equipment and property held-for-sale	11,073,789	11,061,906
Without donor restrictions and undesignated	4,622,320	3,758,975
Total undesignated funds	 15,696,109	 14,820,881
Total Net Assets Without Donor Restrictions	\$ 15,937,970	\$ 15,062,742

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 13 - Net Assets With Donor Restrictions

Net assets with donor restrictions are available as follows as of September 30:

	 2020	 2019
Subject to the passage of time or expenditure for specified purpose-		
Capital projects	\$ 90,840	\$ 172,972
Subsequent year's activities	15,000	,-
Specific programs	666,392	174,635
Unappropriated endowment earnings	 193,943	 163,436
Total subject to the passage of time or		
expenditure for specified purpose	966,175	511,043
Endowment corpus-		
General Endowment Fund	44,806	44,806
Loine Floyd Fund	4,371	4,371
Paula Baker Fund	1,061	1,061
President's Memorial Fund	11,674	11,674
Thorpe Fund	40,000	40,000
Dorris M. Tinker Fund	25,000	25,000
Camp Fund	26,000	26,000
Total endowment corpus	152,912	152,912
Beneficial interests in perpetual trusts-		
Bishop Fund (Note 6)	 157,280	149,945
Total beneficial interests in perpetual trusts	157,280	149,945
Right to use-		
St. Albans Camp (Note 15)	 602,433	602,433
Total Net Assets With Donor Restrictions	\$ 1,878,800	\$ 1,416,333

Net assets with donor restrictions were released from restrictions for the following purposes during the years ended September 30:

	 2020	2019			
Releases from program restrictions Releases from time restrictions	\$ 498,577	\$	665,888 15,000		
Total Net Assets Released From Restriction	\$ 498,577	\$	680,888		

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 13 - Continued

The earnings on the endowments may be used as follows:

General Endowment Fund - There are no restrictions on the use of the earnings from this fund.

Loine Floyd Fund - Earnings on this fund are restricted to camperships for girls in Grays Harbor County.

<u>Paula Baker Fund</u> - Earnings on this fund are to be used for financial assistance to help selected Girl Scouts attend Wider Opportunities.

<u>President's Memorial Fund</u> - Earnings on this fund are available for use annually, as determined by the Organization's president, to be used for activities included in the approved goals and objectives of the Organization.

<u>Thorpe Fund</u> - Earnings on this fund are to be used for operating and capital needs related to St. Alban's Camp facilities and properties.

<u>Dorris M. Tinker Fund</u> - Earnings on this fund are to be used to assist girls needing financial assistance to participate in programs and activities provided through the Organization.

<u>Camp Fund</u> - Earnings on this fund are to be used for camp activities.

Note 14 - Endowments

The Organization's endowments consist of donor-restricted funds established for a variety of purposes. As required by U.S. GAAP, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law - The Board of Directors of the Organization has reviewed the Washington State Prudent Management of Institutional Funds Act (PMIFA) and, having considered its rights and obligations thereunder, has determined that it is desirable to preserve, on a long-term basis, the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this determination, the Organization classifies as net assets restricted in perpetuity (a) the original value of gifts donated to the permanent endowment; (b) the original value of subsequent gifts to the permanent endowment; and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 14 - Continued

The remaining portion of the donor-restricted endowment fund that is not classified in net assets restricted in perpetuity is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Board in a manner consistent with the standard of prudence prescribed by PMIFA. In accordance with PMIFA, the Board considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the fund;
- The purposes of the Organization and the donor-restricted endowment fund;
- General economic conditions;
- The possible effect of inflation and deflation;
- The expected total return from income and the appreciation of investments;
- Other resources of the Organization; and
- The investment policies of the Organization.

Funds With Deficiencies - From time to time, the fair value of assets associated with individual donor restricted endowment funds may fall below the level that the donor or PMIFA requires the Organization to retain as a fund of perpetual duration. There were no deficiencies of this nature as of September 30, 2020 and 2019.

Return Objectives and Risk Parameters - The Organization has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowments while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the Organization must hold in perpetuity or for donor-specified periods as well as board-designated funds. Under this policy, as approved by the Board of Directors, the endowment assets are invested in a manner that is intended to produce results that exceed the price and yield results of certain benchmark indices as follows: 49% Russell 1000; 6% Russell 2000; 10% EAFE Index; and 35% Barclays Capital Aggregate Bond Index over a trailing three year period.

Strategies Employed for Achieving Objectives - To satisfy its long-term rate-of-return objectives, the Organization relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield, such as interest and dividends. The Organization invests its endowment funds in equities and fixed income investments, targeting an allocation of 65% equities (with the target allocation within the equity portfolio of 75% large/mid-cap domestic equities, 10% small-cap domestic equities and 15% international equities) and 35% fixed income. The expected time horizon of the Fund is at least ten years.

Spending Policy and How the Investment Objectives Relate to Spending Policy - The Organization has a policy of appropriating for distribution each year a maximum of 5% of its endowment fund's total fair value over the prior 16 quarter rolling average or such smaller percentage that does not reduce the rolling average of the fund to less than deemed prudent by the Board of Directors. This is consistent with the Organization's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 14 - Continued

As of September 30, 2020 and 2019, endowment net assets consisted of the following:

		With Donor Restrictions				Total				
	Without Donor Restrictions	Е			Endowment Corpus		With Donor Restrictions		2020 Total	2019 Total
Donor Restricted Endowment Funds	\$ -	\$	193,943	\$	152,912	\$	346,855	\$	346,855	\$ 316,348

Changes to endowment net assets for the years ended September 30, 2020 and 2019, are as follows:

		With Donor Restrictions			Total																		
	Without Donor Restrictions	Endowment Earnings		 Endowment Corpus		With Donor Restrictions																2020 Total	2019 Total
Endowment net assets, October 1, 2019	\$ -	\$	163,436	\$ 152,912	\$	316,348	\$	316,348	\$ 307,119														
Net endowment investment return			30,507			30,507		30,507	9,229														
Endowment Net Assets, September 30, 2020	\$ -	\$	193,943	\$ 152,912	\$	346,855	\$	346,855	\$ 316,348														

Note 15 - Camps

Camp St. Albans - In accordance with the terms of the Trust Document, Camp St. Albans was transferred to a Trust in 1935 and was to be used in perpetuity by the girls of Pierce County. Various funds from the trust and a succession of Girl Scout Councils, including the Organization since 2007, have been used to develop and enhance the camp over the years. The trust is administered by three trustees, one of which is nominated by the Organization, and appointed by the remaining two Trustees. The Trust owns the land and buildings, but the Organization's predecessor was named as the organization to run the camp in perpetuity, provided it maintained and cared for the property. Since the Organization now has the right to use and the responsibility to maintain the camp, it is recognizing the value of the "right to use" the land, improvements and buildings in its financial statements (Note 13).

Camp Towhee - During the year ended September 30, 2014, the Organization received a contribution without donor restriction for the naming rights of Camp Towhee. The contribution was accompanied by a letter dated July 16, 2014 which is to be consulted with regard to any future change in the use of the camp property.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 16 - Liquidity and Availability of Financial Assets

Financial assets available for general expenditure consisted of the following within one year of September 30:

	 2020	2019
Financial assets-		
Cash and cash equivalents	\$ 1,781,461	\$ 121,057
Short-term investments	186,506	264,549
Long-term investments	6,020,196	7,336,360
Accounts and grants receivable	130,882	132,237
Pledges receivable, current	288,609	72,245
Total financial assets	8,407,654	7,926,448
Financial assets not available for general expenditure-		.
Line of credit restricted investments (Note 9)	(5,384,615)	(6,846,154)
Net assets designated for Patti Meyers program expansion (Note 12)	(241,861)	(241,861)
Net assets restricted for purpose (Note 13)	(966,175)	(511,043)
Net assets restricted in perpetuity (Note 13)	 (152,912)	 (152,912)
Financial Assets Available for General		
Expenditure Within One Year	\$ 1,662,091	\$ 174,478
Additional resources available-		
Available to draw on the line of credit	\$ 3,500,000	\$ 1,850,000

The Organization holds a line of credit with a bank as disclosed in Note 9. The line of credit includes a restrictive covenant requiring long-term investments be held at an amount that equates to a loan-to-value ratio of 65%, which is included as financial assets not available for general expenditure above.

The Organization regularly monitors liquidity required to meet its operating needs. The Organization has various sources of liquidity, including cash and cash equivalents, long-term investments, money market accounts and a line of credit. Management has the option to liquidate long-term investments, without board approval, if the needs of operations require additional resources.

For purposes of analyzing resources available to meet general expenditures, the Organization considers all revenue streams related to the ongoing activities of girl programming, philanthropy, retail and volunteer training to be for general operations unless otherwise stipulated by a donor. Endowments are donor-restricted funds established for a variety of purposes and are not considered to be available for general expenditure.

Notes to Financial Statements For the Year Ended September 30, 2020 (With Comparative Totals for September 30, 2019)

Note 17 - Contingencies

The Organization is involved, from time to time, in various claims, regulatory audits and other legal issues arising in the normal course of business. Management believes that any uninsured costs that may be incurred in the settlement of such claims would not be material to the Organization's financial position.

Impacts of COVID-19 Pandemic - In early 2020, a novel strain of coronavirus (COVID-19) was identified and became prevalent throughout the world. The COVID-19 pandemic has caused business disruption through mandated and voluntary closing of multiple businesses and organizations. As a result, the Organization's employees have been working remotely from home, programs were conducted remotely, all camps were closed, and in-person cookie sales were halted. Management has taken measures to reduce costs in order to maintain adequate liquidity. Management continues to monitor events and conditions as they unfold; however, the full financial impact to the Organization cannot be reasonably estimated as of the date of issuance of these financial statements.